



DFSP Settlement in Real-Time Retail Payments Systems

A Level One Project

Research Report

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Glenbrook Partners for The Bill & Melinda Gates Foundation

Executive Summary

- Inter-institutional settlement is a key component of interoperable payments systems. The goal of these settlement
 systems is to provide a mechanism for institutions to settle their obligations while minimizing risks and costs to
 individual institutions and to the whole system. Operational efficiency is a secondary goal.
- Current models are routed in historical, bank-centric practices. As more countries expand the set of financial services providers who can participate in a payments system – including non-bank entities such as eMoney issuers – it will be necessary to adjust these models if we want them to operate on a safe and low-cost manner.
- Trends towards faster inter-institutional settlement, including shorter net settlement windows, are beneficial and well aligned with the design principles of the Level One Project. A trend towards pre-funded settlement accounts also accords with a goal of minimize risks, but, as we will show in this report, executing a pre-funded settlement system has considerable complexities that a payment system needs to support. In some cases, the way in which a pre-funded model is implemented supports a bank-centric model and may work against Level One Project goals of enabling new classes of DFSPs to operate at low costs.
- Some jurisdictions, and some payments systems, are using or considering gross settlement models as an
 alternative to more traditional retail net settlement models. This does not appear to be a major trend, however, and
 we do not anticipate a wholesale adoption of this in the near future.

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Introduction



Background: The Level One Project

An Initiative of the Bill & Melinda Gates Foundation's Financial Services for the Poor Team

• The Level One Project is an initiative to help level the playing field by working across public, private and nonprofit sectors to create inclusive, interconnected digital economies in every country around the world. It is a model for a country-level digital financial services system designed to bring the poor into the formal economy. The Level One Project includes:



More information about the Level One Project can be found at *leveloneproject.org*

The Design Principles of the Level One Project

These are the high-level principles critical for building a Level One aligned payment system. Two of the principles – that of irrevocable payments and same-day settlement, are important to the topic of institutional settlement.



Background: Real-Time Retail Payments (RTRP)

RTRP systems are being built and deployed in countries around the world.

- RTRP systems are designed to work on an immediate (real-time) basis. The payment is received by the payee directly after having been authorized by the payer.
- Although RTRP systems can work in either closed-loop or open-loop configurations, most country deployments are being done on an open-loop basis. This is in keeping with Level One design principles.
- Open-loop systems are also referred to as interoperable systems. They are designed to allow a financial institution holding the payer's end-user account to transfer money to another financial institution which holds the payee's account.



Scope and Definitions Used in this Report: DFSPs

- This research report focuses on institutional settlement in open-loop real-time retail payments systems.
- Traditionally, the financial institutions that have participated in interoperable payments systems have been only banks. The Level One Project, however, envisions more types of financial institutions (such as eMoney Issuers) who can also participate in these systems.

We use the term DFSP (digital financial services provider) to include both bank and non-bank participants in an RTRP system.



Scope and Definitions: Scheme and Platform

- The RTRP system itself consists of both a scheme and an interoperable platform.
 - The scheme is the body which writes the rules which bind the DFSPs participating in the system. These
 rules include the institutional settlement practices for the system.
 - The platform is the operating switch that moves transactions between DFSPs. It includes a variety of other operating functions, some of which support settlement.



Scope and Definition: Institutional and End-User Settlements

• This report focuses on institutional settlement. That is the obligation that the sending DFSP incurs when making the transfer. The obligation is either to the receiving DFSP or to the scheme itself. If the latter, the scheme then has an obligation to the receiving DFSP.



- Institutional settlement is different than end-user settlement. End-user settlement is the timing of the debit to the payer's account at their DFSP, and the credit to the payee's account at their DFSP. End-user settlement may be defined by regulation, by scheme rules, or simply by market practice. It is physically separate from institutional settlement: it is possible for end-user accounts to be debited or credited either before or after institutional settlement occurs.
- Level One principles demand that end-user settlement be done on a real-time (near immediate) basis, and that institutional settlement be done on a same-day basis.

Scope and Definitions: Settlement Bank

- RTRP systems accomplish settlement through partnership or affiliation with a settlement bank. The settlement
 bank is typically the central bank of the country, although it is possible for a commercial bank to be used for this
 function. Note that in some countries, the central bank is both the operator of the system and the settlement bank.
- Actual settlement practices for an interoperable RTRP system are reached through agreement between the RTRP scheme and the settlement bank. These agreements are then reflected in the RTRP scheme rules.



Scope and Definition: Risk

- Settlement risk is the risk that one of the participating financial institutions, or the scheme itself, is not able to meet its financial obligations. This is a type of liquidity risk.
 - The risk may short term: the participant has the funds, or will have them, but is unable to meet obligations on a timely basis, or
 - The risk may be more of a long term, or complete risk, in which the participant has no ability to meet their financial obligations
- Settlement risk can be managed by some combination of:
 - Prefunding: putting money "up front" to be used for later settlement obligations
 - Collateral or guarantees: having assets secured elsewhere, or guarantees from a trusted party, which are used to settle obligations if the participant can not do so on a timely basis
 - Other participant backing: the scheme may require all participants to collectively back the costs of certain types of failures to settle.
 - Judgement: the scheme and/or settlement bank may allow transactions for which the settlement risk coverage is not clearly defined, but is allowed by settlement bank or scheme policy based on judgements as to the likelihood of the risk.

Scope and Definitions

- Institutional settlement is a complex topic. This is because there are many possible variations on how it is done, and many different types of risks which need to be addressed.
- For this research project, we concentrate in the next section on the most typical configuration for RTRP systems. This is institutional, scheme-defined, multilateral, deferred net settlement for interoperable systems:
 - Institutional, rather than end-user settlement
 - Scheme-defined, rather than DFSP-defined settlement practices. These are subject to the agreement of the settlement bank.
 - Multilateral, rather than bilaterally calculated obligations for DFSPs. Multilateral" means that settlement obligations are calculated across the entire set of participants, rather than bilaterally between pairs of participants.
 - Net, rather than gross settlement. "Net" means that settlement obligations of participants are calculated as the net of obligations arising out of sending and receiving transactions. "Gross" means that transactions are settled immediately, with no netting (offsetting) of "ins" vs. "outs".
 - Deferred, rather than immediate settlement. "Deferred" means that the posting of settlement obligations to settlement bank accounts happens after the transaction occurs.
 - An interoperable, rather than closed-loop system

Multilateral Deferred Net Settlement

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Multilateral Deferred Net Settlement is the Primary Model Used for RTRP Systems

- This model is scheme-defined. The requirements for settlement are specified by the scheme in its business rules. Depending on the scheme governance model, these rules are either developed collaboratively with scheme participants, or are set by the scheme operator in consultation with scheme participants.
- Settlement rules always depend also on the policies of the chosen settlement bank, which is most typically the central bank of the country. Scheme management must work with the settlement bank to reach agreement on settlement practices.
- The basic multilateral deferred net settlement model has been used for decades in interoperable payments systems, including checks, ACH (direct debit and credit transfer) and card systems.
- Many RTRP systems are using variations of this model. There are important RTRP system differences, however, that need to be accounted for in settlement:
 - RTRP systems normally run continually, on a 24x7 basis
 - RTRP systems often include non-bank participants
 - The real time, irrevocable posting of credits to the payee's account

Multilateral Deferred Net Settlement – Components and Relationships

How settlement works for a given payment system is a balance between platform capabilities, scheme policies, and settlement bank capabilities and policies. In some cases, the scheme may create requirements for the platform: in other situations, platform capabilities define what the scheme supports. Note the RTRP Scheme and Platform may be the same or separate entities.



The **scheme** writes the business rules. Rules require each DFSP to open a bank account at the Settlement Bank*. Rules specify the settlement operating functions required of the RTRP Platform and participants.

The **platform** provides settlement operating functionality as specified in the scheme rules.

The **settlement bank** provides settlement bank accounts, and by agreement with the scheme provides operating functionality to support settlement requirements. Some central banks offer defined "Settlement Services" to support various payments systems in their jurisdiction.

Multilateral Deferred Net Settlement – Operations (High Level View)



The **scheme** defines settlement windows: the periods of time during which executed transfers are aggregated for net settlement.

DFSPs fund their bank account with the settlement bank.

DFSPs send and receive transfers through connection with the platform.

The **platform** receives a transfer request from the sending DFSP, and if approved for settlement, sends it on to the receiving DFSP.

The **platform** keeps a ledger of all transfers: every transfer is a debit to one DFSP and a credit to another.

At the end of each settlement window, the **platform** calculates the net settlement amount for each participant and creates settlement entry transactions for each net settlement amount and sends these to the settlement bank.

The **settlement bank** receives settlement entry transactions and posts these to each DFSP's settlement bank account.

Settlement Model Practices

- Practices vary widely depending on scheme rules and settlement bank policies. This section explains some of these practices and highlight current best practices for the following topics:
 - 1. Settlement Windows
 - 2. The Participant Ledger
 - 3. Transaction Settlement Approval
 - 4. Setting Debit or Net Debit Cap Values
 - 5. Settlement Bank Accounts
 - 6. Posting of Settlement Entries
 - 7. Management of Settlement Risk
 - 8. Tiered Access for RTRP Systems



The frequency and length of settlement windows are set in scheme rules.

• Considerations: shorter settlement windows reduce liquidity requirements for participating institutions. However, the ability of the settlement bank to accept settlement entries on non-business days is a constraint.



The participant ledger is kept by the platform and records every transaction – as a debit to the sending DFSP's position and a credit to the receiving DFSP's position

 Considerations: the participant ledger may be used as the basis for controlling if a transaction is accepted for execution, as described on the next page. A dynamic ledger with accounting for provisional debits is necessary to enable that function. A dynamic ledger is also more liquidity-efficient for the participant, as it recognizes the value of incoming credits during a window.



Transaction settlement approval process at the platform and debit caps

- Most RTRP systems use a transaction settlement approval process at the platform to prevent transaction execution if it appears that the sending DFSP would not be able to meet their settlement obligations. (Note this is not the same as the transaction approval done by the payer, authorizing the transaction, or what may be done by the receiving institution, authorizing receipt of the transaction.)
- The transaction approval process relies on the use of a debit cap for each participant a value recognized by the scheme for each participant.



Calculation of the debit cap or net debit cap.

• The platform needs a debit or net debit value to perform the transaction approval process described on the previous page. Setting the debit or net debit cap value is the responsibility of the scheme. How does the platform know this value?

Range of Market Practices – Setting Debit or Net Debit Cap Values



Multilateral Deferred Net Settlement – Settlement Bank Accounts

Scheme rules require each participant to have a bank account with the settlement bank – which is typically the central bank of the country.

• Considerations: national law and/or settlement bank practices may prevent non-banks from having a bank account at the settlement bank. If that is the case, some form of tiered access may be required for non-bank participants.



Posting of settlement entries.

• At the end of each settlement window, the platform calculates the net position of each participant. These amounts are then sent, as "settlement entries", to the settlement bank.

Range of Market Practices – Posting of Settlement Entries by Settlement Bank



Settlement Risk Management in Multilateral Deferred Net Settlement

Introduction: Two Points of Control are Needed



Even in a "prefunded" scheme, there is the risk that settlement funds that are in the settlement bank account at the time of the transaction are no longer there when the settlement entry is posted. Having multiple intra-day settlement windows and having settlement bank accounts which are used for multiple purposes, makes controlling this risk difficult.

Multilateral Deferred Net Settlement – Settlement Risk Management

How is settlement risk manage in a multilateral deferred net settlement model?



Multilateral Deferred Net Settlement – Settlement Risk Management

- An important consideration is whether the scheme itself guarantees settlement to participants. If the scheme does this, any individual participant does not need to concern itself with the risk that the counterparties to its transactions may fail to settle. If the scheme does this, it needs to itself understand how it will manage the resulting exposure.
- Note that the models below require the settlement bank to give permission to a participant before that participant can withdraw funds from their settlement bank account.

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Range of Market Practices – Management of Settlement Risk

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In this practice, common in legacy payments systems, the settlement bank manually watches the participant's bank accounts and may extend daylight overdrafts to enable settlement. This relies on the central bank's supervision of the participating banks and knowledge of their credit status. In this practice, the scheme and/or settlement bank requires that participants provide collateral (in the form of deposits at other financial institutions and/or guarantees) as a back-up to settlement failure. At the most extreme, if this collateral equals the net debit cap, liquidity risk is eliminated: however, the participant bears the cost of this liquidity guarantee. In this practice, funds within the participant's settlement bank account can be "frozen" (held) for the purposes of settling a single window. This practice is made somewhat simpler if the bank account is used only for settlement for a single system. This is a liquidity efficient model but requires sophistication on the part of the settlement bank's system.



Multilateral Deferred Net Settlement – Tiered Access

- There is a long history of payments systems providing tiered access to participants. In legacy systems, this
 most often is used for small financial institutions. These institutions give their customers access to the
 payment system through a relationship the smaller institution has with a larger institution. Domestic
 correspondent banking relationships, and so-called "banker's banks" have business models that go beyond
 simple payments system access: the larger financial institution will often provide a variety of services to the
 smaller one. This practice is very lucrative for the large financial institution.
- For payments systems, tiered access is generally used to meet one or both of these goals:
 - Settlement management. The smaller institution either cannot or does not want to participate in settlement directly. Most typically, the larger financial institution manages the credit (liquidity) risk of the smaller institution's settlement.
 - Technical access. The smaller institution either cannot or does not want to meet the scheme's requirements for technical access and connectivity.
- Also in legacy systems, the larger financial institution typically meets the general scheme requirements for transactions sent by or received by the smaller institution. The smaller institution really is not a participant in the system, relying instead on the larger institution (sometimes referred to as the "Sponsor Bank").
 Often, the scheme itself has no visibility into the activity of the smaller institutions.

Multilateral Deferred Net Settlement – Tiered Access in RTRP Systems

Which types of institutions may participate in a national RTRP System?

- Newer RTRP systems are challenging the thinking on traditional tiered access models. Many RTRP systems want to
 encourage direct participation by non-bank DFSPs; in some cases, these institutions are not small, and may have
 larger transaction volumes than traditional DFSPs. Also, regulators are concerned about "hidden" transactions: they
 want visibility into all participant transactions.
- Considerations: national law may prohibit central banks from opening bank accounts for non-banks. This appears to be changing, or exceptions to current law are being tolerated, to accommodate non-bank DFSPs.



Multilateral Deferred Net Settlement – Settlement Bank Account Management

Bank and non-bank DFSPs have different concerns.

- Bank DFSPs participate in multiple different payments systems: checking, ACH, debit card, credit card, RTGS, and RTRP. Each of these systems may have different settlement requirements, but it is common for many of the systems to use the same settlement bank. Bank DFSPs are concerned about the overall cost of liquidity management across all payments systems. They don't like, for example, having to have multiple scheme-specific collateral requirements. They want flexibility in settlement management: a spike in their transaction volume in one system, for example, may increase their liquidity burden for that system: they would like to be able to offset this if they have excess liquidity in another payments system in which they participate.
- Non-bank DFSPs, most especially mobile money or eMoney issuers, may only participate in a single interoperable payment system. Their liquidity management requirements are therefore simpler in some ways. However, eMoney issuers face the problem of needing to reconcile trust account balances with transfer-related changes to their eMoney position.
- Both banks and non-banks are unhappy with needing to provide dual liquidity cover: this is the case when scheme rules require prefunded balances in settlement bank accounts AND a collateral balance elsewhere.
- Best practice systems have automated warning messages triggered for DFSPs if settlement balances are running low: more sophisticated systems have these warnings customizable for each DFSP.

Given a myriad of design choices for settlement, what overall model would best reflect the design principles of the Level One Project?

Generalized Goals for RTRP Settlement	Importance for an L1P Aligned RTRP System			
Minimize Settlement Risk	Legacy payments systems may tolerate degrees of liquidity exposure; a central bank as settlement bank may be comfortable in tolerating this for large banks, which it knows and supervises. An L1P scheme ideally has a broader range of participants, including non-banks. Settlement exposure must be very tightly controlled to ensure comfort in including these participants.			
Minimize DFSP Liquidity Costs	An interoperable RTRP system can be very liquidity-efficient, but not if a dual burden of collateral requirements is imposed. Also, very long settlement windows can increase liquidity costs.			
Operational Efficiency	Fully automated posting of settlement entries, and an automated updating of the net debit cap used by the platform, can together greatly reduce operational costs for both the scheme, the settlement bank, and DFPSs.			









Trends and Other Settlement Approaches



Trends and Other Settlement Approaches

- The evolution of settlement systems tends to move slowly. In many cases, central banks that are planning changes to settlement systems do not make these plans public during the deliberation process.
- That being said, there are a number of instances of innovations in settlement systems – or variations from the standard multilateral deferred net settlement approach – that are worthy of consideration.

Isolated implementations of gross or neargross settlement of retail payments systems

Increasing permissions for non-bank participants in RTRP systems

Improvements in cross-payment system liquidity management

Exploration of "payment on payment" crosssystem settlement

Gross Settlement

- In a gross settlement system, each individual transfer is posted to participating DFSP's settlement bank account.
 Wire transfer systems, often referred to as RTGS (real-time gross settlement) systems are the best examples of this. These are used for large-value, wholesale transactions.
 - There is no "netting" of transactions
 - There are no "settlement windows"
 - Posting may be immediate, or deferred: if deferred, the platform keeps a "shadow" settlement bank account during the deferral period. This occurs, for example, in an RTGS system that operates 24x7 but when the underlying settlement bank account system is not open continuously.
- In RTGS systems, the platform operator is usually the central bank, who also holds the settlement bank accounts. It is possible, however, to separate these function in a gross settlement system. An RTGS system works very much like a closed-loop payment system: an instruction arrives, and the settlement bank debits one participant's account on its books, and credits another's.

The term "gross settlement" is somewhat of a misnomer: settlement itself implies some after-the-fact process, whereas in gross settlement systems the transfer processing and the settlement posting are the same: one could argue that gross settlement is "no settlement".

Gross Settlement for Retail Payments Systems

- There are good reasons why gross settlement has not been used, historically, for retail payments system settlement:
 - The deposit accounting systems used by central banks are not designed to handle high volumes of transactions posted
 - The transactions themselves were batch-processed
- The advent of real-time retail payments systems has led some central banks to rethink their position on this. Some of the considerations:
 - The deposit account systems in some central banks have been upgraded, often in conjunction with moving an RTGS system to 24 x 7 operations. Clearly, if one designed a new system with this in mind, it would be possible to accommodate high volume transaction posting.
 - The advantages of a gross settlement system include avoiding the complexities of settlement window management and reconcilement.
- Although there are some isolated (but interesting) examples in the market of implemented or planned gross settlement for retail payments systems, we cannot conclude that this is a trend. Most large-scale RTRP systems continue to use deferred net settlement and intend to do so for the foreseeable future.

Mexico SPEI: a Hybrid System

- SPEI, introduced in 2004, is an RTGS operated by the central bank of Mexico system that is open for retail use as well as wholesale use. The use of SPEI is anticipated to grow due to the introduction of CoDI, the QR code payment capability that leverages SPEI.
- It has an innovative hybrid approach to settlement:
 - The platform holds all transactions for mini-windows (of several seconds) and nets incoming and outgoing amounts for the window.
 - The net amounts are then posted to participant's accounts on the SPEI system; these accounts are dedicated to SPEI settlement.
 - If a participant has insufficient funds in their SPEI account, the "mini batch" is not processed and the transfers are refused by the platform
 - At the end of the business day, balances in the SPEI account are transferred to participant's general accounts with the central bank.
- Notably, the central bank allows any regulated financial institution including non-banks to hold SPEI accounts directly.

Despite wide-spread admiration for this model, which has been successfully in operation for many years, it has not been copied by other central banks.

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U.S. The Clearing House RTP: Continuous Gross Settlement

- The Clearing House in the United States is owned by the largest banks in the country and operates a variety of wholesale and retail payments systems. In 2017, it introduced RTP, a real-time retail payments system with a highly innovative settlement model, which they call "Continuous Gross Settlement".
- In this model, all participants in RTP are joint owners of a single bank account at the New York Federal Reserve Bank. The RTP platform, which operates 24x7, keeps a ledger of each participant's position in the system. That position consists of:
 - The starting funding amount in the joint account
 - Debits to a sending participant for each transfer
 - Credits to a receiving participant for each transfer
 - Additions to the joint account made by participants
 - Withdrawals to the joint account made by participants (and approved by platform)
- A participant's ownership share in the joint account, at any point in time, equals their position in this ledger as a percent of the sum of all participants' positions in the ledger.

Continuous Gross Settlement



U.S. The Clearing House RTP: Continuous Gross Settlement

- The Continuous Gross Settlement model has several advantages:
 - It avoids the complexities of settlement windows and settlement entry postings; as a consequence it avoids the need to reconcile these processes
 - It operates 24X7, reflecting the operations of the platform, and does not require bank accounts at the central bank to be open 24X7.
 - Although in the United States only banks are participants in RTP, this model could work well in situations where a system wants non-banks to participate in RTRP settlement on a direct basis. Non-banks may, for example, be precluded from holding traditional RTGS accounts at a central bank but may be allowed to be participants in a jointly held account.
- This is an attractive model, but the very uniqueness of it presents challenges. Participants must be comfortable with the notion of a jointly owned account; so must the central bank or other settlement bank providing this capability. Participants must also trust that the platform ledger will be a trustworthy record of ownership.

RTRP Systems in Development Planning Gross Settlement

- There are indications that several large-scale RTRP systems in development will use gross settlement, however, the details of these systems and how they will work are not yet clear
 - In the United States, the FedNow systems being developed by the Federal Reserve bank will use gross settlement
 - In Brazil, the PIX system under development by the central bank will use gross settlement

Brazil PIX

"The SPI—to be developed, operated and managed by BCB—is the centralized and sole settlement infrastructure of the Brazilian IP ecosystem that will settle the transactions on a real time and gross basis, without generating financial exposure among participants. The SPI will be available 24 hours a day, seven days a week nonstop, and will have a centralized architecture based on the ISO 20022 messages standards, like similar systems in other jurisdictions." *Source: Banco Central do Brasil*

U.S. FedNow "The Federal Reserve Banks will develop the FedNowSM Service, a new interbank 24x7x365 real-time gross settlement (RTGS) service with integrated clearing functionality, to directly support the provision of end-toend faster payment services by depository institutions (or their agents)." *Source: FederalReserve.gov*

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Non-banks

• Non-banks are gaining increasing permissions to participate in RTRP systems worldwide. The evolution of the concept of "Tiered Access" is covered earlier in this report. But it is notable that some central banks are creating regulatory structures to link the the types of settlement used to the type of entity.

For example, Payments Canada's Modernization strategy includes a proposed division of settlement methods by participant category:		Settlement Mechanism	Financial Risk Model	Credit Risk Coverage
	Deferred Net Settlement Model	Exchange of payment items to occur on a real-time and continuous basis (24/7), and the settlement of those payment items to occur on a deferred multilateral net basis at end of each defined payment exchange cycle.	 Two options to address credit risk: Pledge collateral to the Bank of Canada to affect settlement in the event of a default. Additional liquidity is required to affect daily settlement (available only to Category 1 participants); or Prefunding cash set aside to affect daily settlement (available to both Category 1 & 2 participants). Two categories of participants: Category 1 – prudentially regulated entities Category 2 – non-prudentially regulated entities 	 For pledge of collateral, two options for default pool: a) cover-all defaulter pay model; or b) less than cover-all (defaulter pay model + loss sharing arrangements) NOTE: The Bank of Canada has indicated that it supports a cover-all settlement model that would facilitate broad access to RTR. For prefunding cash, it would provide for cover-all defaulter pay
	Pre-Funded Real-Time Settlement Model	Settlement of each payment item to occur at the same time as payment exchange, on a continuous, real-time basis.	Settlement funds are fully pre-funded to affect real-time settlement, which would guarantee finality of each payment	By definition no credit risk exposure (credit risk fully covered), provides for cover-all defaulter pay model

Cross-System Liquidity Management Improvements

- Banks participate in multiple payments systems. Sometimes, these have system-specific settlement requirements; in other cases, a centralized settlement service offered by the central bank supports multiple payments systems. The costs of providing settlement liquidity across multiple systems is a concern to banks. The trend towards prefunded settlement balances can make this worse: previously, a central bank may have tolerated "soft" liquidity management systems which allowed a pool of reserve balances to roughly support liquidity requirements across multiple payments systems.
- Managing liquidity positions during holidays and weekends, when central bank systems have traditionally not been available for account management transactions, has always been challenging. This has been exacerbated by the advent of RTRP systems, which are available on a 24 x 7 basis.
- Non-bank DFSPs often participate in only a single payment system, such as a mobile money system. It would appear that these institutions do not suffer from the same liquidity cost problems as do banks, however, in many cases the non-bank DFSP is using a bank as a settlement partner: the bank's charge to the DFSP will reflect its own costs.

Cross-System Liquidity Management Improvements

- There are a variety of efforts underway to improve cross-system liquidity management.
 - Vendors who supply multiple system software to central banks (usually ACH + RTGS + RTRP) are providing tools to allow banks to see and manage liquidity requirements across banks
 - Central banks are looking to upgrade settlement services to optimize liquidity management. For example, the U.S. Federal Reserve Bank's Payments System Improvement Program is considering:

" Should (the Fed) consider developing a liquidity management tool that would operate on a 24x7x365 basis in support of services for real-time interbank settlement of faster payments.... Such a tool would enable movement of funds during hours when traditional settlement systems are not open (nonstandard business hours) between banks' master accounts at the Reserve Banks and an account (or accounts) at the Reserve Banks used to conduct or support 24x7x365 real-time settlement of faster payments.[29] A liquidity management tool could involve simultaneous liquidity transfers among multiple accounts that are coordinated by an authorized agent in the settlement process such a tool would enable transfers to support liquidity (or funding) needs associated with real-time settlement of faster payments during nonstandard business hours, such as weekends and holidays."

Payment on Payment

- Many payments between a payer and a payee are effected across multiple payments systems. This is virtually always the case with cross-border payments but may be the case with domestic payments as well.
- There is an inherent risk that settlement in one system may not occur, or may fail, when the transaction in the second system has already been completed. This is a well-understood risk, and there are a variety of commercial players, including banks, who happily stand in to take these risks. The costs associated with this are one reason for the very high end-user costs, for example, in cross-border transactions.
- There are a number of interesting initiatives to address this challenge. All of them have the potential to dramatically reduce the costs of cross-border transactions in particular.
 - Ripple's original cross-border services introduced the concept of an "atomic transaction" a series of
 payments transactions that are cryptographically locked, so that all happen (or fail) together. These
 concepts have been further developed in the Interledger Protocol.
 - Mojaloop, an open source payments project designed to deliver on the concepts of the Level One Project, is working on cross-border protocols to accomplish this: the vision encompasses transfers both between two Mojaloop systems and between a Mojaloop and a non-Mojaloop RTRP system.
 - SWIFT's gpi service is connecting RTRP systems globally for instant cross-border payments.

The Level One Project

www.leveloneproject.org

Report Authors – Glenbrook Partners Carol Coye Benson Elizabeth McQuerry Cici Northup

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